

THE

Pittsburgh International Airport Air Reserve Station, Pittsburgh Pa.



# FLYOVER

[www.pittsburgh.afrc.af.mil/](http://www.pittsburgh.afrc.af.mil/)

Vol. 46 No. 9  
October 2007



# LAST HURRAH

"GUARD AND RESERVE  
TOTAL FORCE" Page 5

**Commander**

Col. Gordon H. Elwell, Jr.

**Editorial Staff**

- Chief, Public Affairs*  
2nd Lt. Shawn M. Walleck
- Deputy Chief, Public Affairs*  
Master Sgt. Mark A. Winklosky
- NCOIC, Public Affairs*  
Staff Sgt. Ian D. Carrier
- Staff Writer*  
Senior Airman Marc C. Nickens
- Staff Writer*  
Senior Airman Lou Burton
- Staff Writer*  
Senior Airman Jamie L. Perry
- Administration*  
Senior Airman Cynthia Ray
- Wing Photographer*  
Tech. Sgt. Mary Louise A. Haney

**Unit Public Affairs Representatives**

- 758<sup>th</sup> Airlift Squadron*  
Senior Master Sgt. Marshall Martindale
- Tech. Sgt. Kevin J. George
- 911<sup>th</sup> Operations Support Flight*  
Lt. Col. Michael Dvorchak
- Chief Master Sgt. Carl Hughes
- 911<sup>th</sup> Aeromedical Evacuation Squadron*  
Master Sgt. Robert Buchanan
- 911<sup>th</sup> Maintenance Operations Flight*  
Master Sgt. Cynthia M. Laughlin
- 911<sup>th</sup> Maintenance Squadron*  
Senior Master Sgt. Terrance Keblish
- Master Sgt. Kevin Timbers
- 911<sup>th</sup> Aircraft Maintenance Squadron*  
Vacant
- 911<sup>th</sup> Mission Support Group*  
Tech. Sgt. Eleanor Weaver
- 911<sup>th</sup> Civil Engineering Squadron*  
Tech. Sgt. William Fulkerson
- 911<sup>th</sup> Communications Squadron*  
Senior Airman Francis L. Hartley
- Airman Amber J. Reed
- 911<sup>th</sup> Mission Support Flight*  
Staff Sergeant Shannon Hughes
- Senior Airman Jonathan D. Ballinger
- 911<sup>th</sup> Security Forces Squadron*  
Staff Sergeant Donald W. Singleton
- Senior Airman John P. Caligiuri
- 911<sup>th</sup> Services Squadron*  
Capt. Richard D. Frye
- Ms. Coleen Czachowski
- 911<sup>th</sup> Logistics Readiness Squadron*  
Capt. Michael A. Mason
- Master Sgt. James Donnelly
- 32<sup>nd</sup> Aerial Port Squadron*  
Maj. Paul Hurley
- 911<sup>th</sup> Aeromedical Staging Squadron*  
Senior Master Sergeant Maureen Reitz
- Senior Airman Ryan Koezler

This funded Air Force Reserve newspaper is an authorized publication for members of the U.S. military services. Contents of the *Flyover* are not necessarily the official views of, or endorsed by, the U.S. government, the Department of Defense or the Department of the Air Force. Photographs are U.S. Air Force photographs unless noted.

Editorial content and photographs provided by 911th Airlift Wing, Public Affairs, Pittsburgh IAP ARS, 2475 Defense Ave., Coraopolis, Pa. 15108-4403. 911th AW web page address: <http://www.pittsburgh.afrc.af.mil>

# What's in this issue?



**Commentary.....3**  
Mission Support Group Commander's thoughts

**Fuel Exercise.....4**  
Honing skills during the UTA

**Dining In.....5**  
Ops Group hosts base event

**CFC 2007.....6**  
It's that time of year... Combined Federal Campaign

**Absentee Voting.....7**  
Make sure you're counted

**Disability Employment Month.....8**  
Airmen learn joint tactics and survivability

**News Briefs.....10**  
A quick glance at wing-wide news you can use

**ORM.....11**  
Operational Risk Management

**Promotions.....11**  
See who's moving up in the ranks



## On the Cover...

### Last hurrah

Brig. Gen. Richard Severson, Deputy Vice Commander of the Air Force Reserve Command and Maj. Gen. Tod M. Bunting, Adjutant General for the Kansas Air National Guard recognize newly commissioned 2nd Lt. Shawn M. Walleck of the 911th Airlift Wing as the last AF Reservist to graduate from the program. (AF photo by Master Sgt. Mark Winklosky)



# Making a Difference



I have always wanted to write an article about a subject that means a great deal to me and which has served me well throughout my career: Making a difference. Walt Disney once said, "Around here, however, we don't look backwards for very long. We keep moving forward, opening up new doors and doing new things...and curiosity keeps leading us down new paths."

I have tried to live my life in a likewise manner. I believe I plant seeds in the present so they have the opportunity to germinate and grow into the fruits that I and the organization I work for can enjoy. I have tried to take care of the present, remembering the past and always strive to be vigilant for opportunities the future can bring.

For most of us it is a work ethic based upon a set of moral values of hard work and diligence. Benjamin Franklin wrote, "Without continued growth and progress, such words as 'improvement,' 'achievement,' and 'success' have no meaning." Likewise, doing one's job, whatever that might be, to the fullest extent one is able is what gets us attention, creates even more opportunities for success and permits us to make a difference.

As a member of our Air Force Reserve, I am grateful for the opportunities to do things few will ever have the opportunity to do. Similarly, I believe each person ought to show a little humility and gratitude for the opportunities provided by a professional military career. Each of us is very fortunate indeed to be an integral part of an ever evolving organization which provides for constant growth and change.

The best advice I ever took was to not ever turn down any training or educational opportunities. Don't wait for your supervisor to tap you on the shoulder and remind you that your PME is due to expire or that during a mentoring session a college degree is missing from what looks like a promising career. The blocks you fill today are the fruits that will fill your basket tomorrow. I have always found that education opens the doors that may be otherwise closed...that it makes you a better part of the team and a success both personally and in meeting our Air Force mission.

One of the most frequent questions asked by subordinates is how they might advance in their position. My advice has always been to make the most of whatever it is you have been tasked to do. I have always sought to tackle projects in steps. My wife teases me for being a "list maker." If you look on my desk I have sticky notes all over to remind me of those things that need to be done to make a difference. For me though, it isn't just the making of the list that is important, it is the follow through which matters. Therefore, I advise one to start small, taking 'baby steps' as one proceeds slowly forward ever mindful of the dangers ahead, building upon the successful completion of each previous step to its ultimate completion.

A good leader or supervisor expects you to make a few mistakes. You will make mistakes and trip as you move along. Your task therefore is to make sure you are learning from your past mistakes and not repeating them time and again. Your mistakes then become the best teachers you will ever have, should you take the time to figure out what you did wrong and what you need to do so as to do better the next time. If you discover your error it is best to let someone know right away so as to minimize any damage and reduce problems because of the error. This shows that you are mature enough to take responsibility for your mistakes and willing to face any consequences your error may have caused.

The recent Air Show we just completed is a great example and I was very proud of the entire wing. We came together and worked as a team to put together a show that many said was the best seen on the base since we started the endeavor. We had an objective, planned for the event, learned as we went and made a few mistakes while being safe at the same time. Together we made a difference to more than 200,000 visitors and we showed them who and what we are with class and style!

Let me finish this with these thoughts. Each day lends anyone of us the choice to succeed or to achieve or to improve. Which choice we make will determine not just how well we perform our tasks, but I believe how well others will view us. Thinking in and outside the box is what we do best unlike any country in the world. We must learn and continue to lean on each other and be there when needed in this very large effort we find ourselves in. We are and we will continue to make a difference!



  
**MICHAEL J. McCULLY, Colonel, USAFR**  
**Commander, 911th Mission Support Group**

# Maintenance Squadron, others conduct annual fuel tank evacuation exercise

by Senior Airman Mark Nickens  
Public Affairs Office

If a friend or loved one was unconscious and inside a space just large enough for one person, do you think you could get them out? Do you think you could provide enough self-aid/buddy care to sustain their life until the proper emergency responders arrived?

That's just what the Airmen at the 911th Maintenance Squadron, 911th Security Forces Squadron and the firefighters of the Allegheny County Fire Department simulated on a C-130 Hercules during unit training assembly (UTA) Sep. 9, 2007.

The scenario calls for an Airman to be inside a simulated open fuel tank and that they begin to panic due to either a lack of air or an injury of some kind. The Airman then attempts to exit the tank but doesn't get to the entrance before collapsing unconscious and ceases breathing. They then need to be pulled out of the tank due to the medical emergency.

"We're running a tank evacuation exercise," said Master Sgt. Brent Pederson, fuels shop supervisor. "According to regulations, we have to do a tank evacuation exercise each year to make sure that our emergency response plan will work," he said.

"The main reason why we do this is to make sure our people are properly trained," said Master Sgt. Pederson. "In the event of a real emergency everyone would know exactly what to do," he said.

Although the scenario was performed using a C-130,



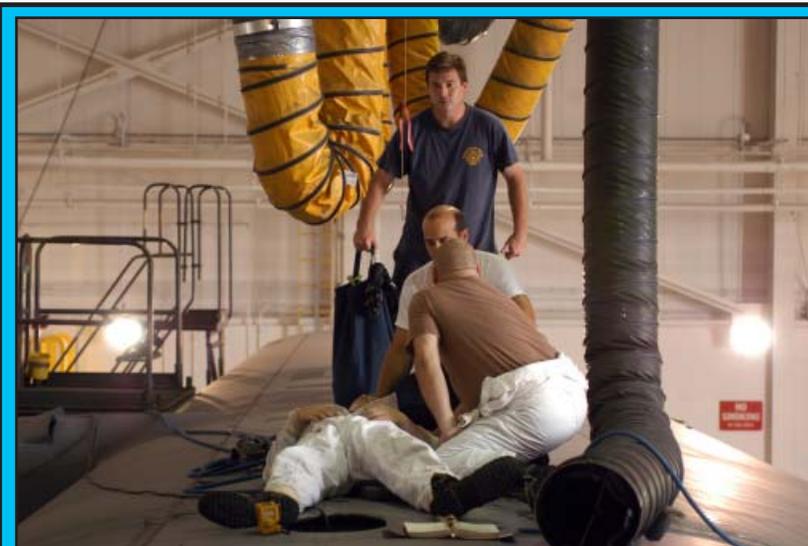
(photo by Senior Airman Mark Nickens)

**Tech. Sgt. Derek Reynolds, 911th Airlift Wing Maintenance Squadron, dons his protective mask in preparation for entering the #3 dry cell of a C-130 Hercules Sep. 9, 2007. Sgt. Reynolds was taking part in an exercise to test and train on the fuel cell emergency response plan.**

in a real-world situation the responding personnel may or may not change due to the type of aircraft or the availability of emergency responders.

"Each real emergency of this type would have to be taken on a case by case basis," said Master Sgt. Pedersen. "We work on different tanks of the aircraft and who would be available to do the job at that time would be your response team," he said.

"Besides the fact that we're required to do this once a year, it's good training so that our people will know how to respond in the case of a real emergency," said Master Sgt. Pedersen.



(photo by Senior Airman Mark Nickens)

***"The main reason why we do this is to make sure our people are properly trained,"***

-Master Sgt. Brent Pederson,  
Fuels Shop Supervisor

Members of the Allegheny County Fire Department, Ladder 19, along with Senior Airman Chad Slater, 911 MXS, prepare to move TSgt. Derek Reynolds, 911 MXS, off of the wing of a C-130 Hercules Sep. 9, 2007

# Last hurrah for Reservists at Academy of Military Science

by Master Sgt. Mark Winklosky  
Public Affairs Office

The last class to complete the six-week Academy of Military Science, located at McGhee Tyson Air National Guard Base, Tenn., graduated Sep. 14 as newly commissioned second lieutenants. Twelve reservists in a class of 97 officer candidates received their commission.

The first year a reservist received a commission from the academy was in October 1994. Since then, 65 classes have been held. During the 13-year span, a total of 996 reservists completed the program.

Beginning in Fiscal Year 2008, all reservists, along with active duty, will be going to the 12-week Officer Training School at Maxwell Air Force Base, Ala.

"In light of the ongoing total force integration initiatives, Air Force Reserve Command has secured enough

OTS class seats to accommodate all Air Force Reserve line officer candidates," wrote Lt. Gen. John A. Bradley, AFRC commander, in a memo to his commanders in June 2007.

General Bradley said sending all line officer candidates to OTS will standardize their training and enhance force development of newly commissioned officers.

Officer Candidate Shawn M. Walleck, a reservist from the 911th Airlift Wing in Pittsburgh, was the last reservist to receive a commission. As the saying goes, however, last is not least. Although he was the last to come on stage to receive a commission, he was the first to get pinned.

Brig. Gen. Richard Severson, Deputy Vice Commander of AFRC and Maj. Gen. Tod M. Bunting, Adjutant General of Kansas and the guest speaker for the event, pinned newly commissioned 2nd Lt. Walleck.

## Operations Group hosts on-base Combat Dining-In

by Senior Airman Tamara Cario  
Public Affairs Office

If you had looked into Hangar 129 after the unit training assembly, Sep. 8, you may have seen a strange sight; Airmen in uniform spraying each other with squirt guns, lobbing pieces of bread into the air and water balloons being launched. In fact, had you wandered further into the hangar, you may have been squirted yourself.

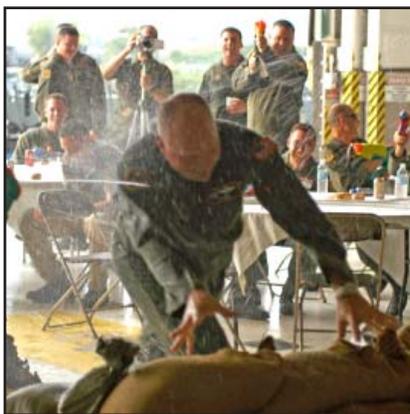
With camouflage parachutes hanging from the ceiling, tents set up and a camouflage-covered obstacle course, the theme was set for the 911th Operations Group to host their first combat dining-in on base.

"It was an opportunity to give back to the Operations Group for their support of a banner year this year," Lt. Col. Frank Amodeo, commander of the 911 OG, explained. "We flew 125 percent of our yearly programmed flying hours along with meeting all of our normal commitments. This was a chance to let the airmen of the OG let their hair down."

The combat dining-in attendees were encouraged to bring squirt guns,

in keeping with the "combat" theme. Water weaponry of all shapes and sizes were used: small water pistols, guns with a bladder for extra water, and even a spray bottle or two.

Two key players in a combat din-



(photo by Senior Airman Tamara Cario)

Col. Reuben Knox, commander of the 758th Airlift Squadron, gets soaked as he runs through the obstacle course on his way to the grog bowl.

ing-in are Mister President and Mister Vice. Lt. Col. Amodeo was Mister President, who presided over the event. 2nd Lt. Jacob McCutcheon, a pilot candidate with the 758th Airlift Wing, was

Mister Vice.

"I was terrified," 2nd Lt. McCutcheon admitted. It was the first time he had ever been to a combat dining-in. It was also the first time he had been Mister Vice. "I thought it went very well," he said. "Everyone had a good time."

"The dining in was a big success. I hope that we can do more activities like this to build esprit de corps," said Lt. Col. Amodeo.

Lt. Col. Daniel Gabler, Chief, Wing Safety, 911th Airlift Wing, said he had a great time at the combat dining-in. He was soaked from the water gun battles by the time he got home that night.

"I put my boots into the dryer for an hour when I got home," said Lt. Col. Gabler, "My boots were still squishing the next day."

In the Air Force, a dining-in is a formal event for military members only. Attendees are usually in semi-formal attire. A dining-out is also a formal event where military and their guests are invited. A combat dining-in is for military members only, usually dressed in Battle Dress Uniforms or flight suits.

# Combined Federal Campaign makes million-dollar difference for charities

By Senior Airman Lou Burton  
911 AW/PA

The 911th Airlift Wing and bases around the globe will be participating in the 2007 Combined Federal Campaign slated for Sep. 1 through Dec. 15.

Last year the 911AW contributed over \$7,000 to the \$1,014,827 raised by the Pittsburgh chapter and \$271.6 million worldwide. The six-week campaign dates and campaign goals will be established by the local federal coordinating committee, the Three Rivers chapter, for the Pittsburgh geographic area. Official dates and events will be available through installation CFC project officers.

This year's campaign will last approximately 1-2 weeks and cover a drill weekend in order to give traditional reservist an opportunity to participate and donate, said Capt. Tanaka Dunn, CFC project officer.

"I really like the CFC program because you can choose the charity that you want your donations to go to," said Capt. Dunn. "My mother passed away seven years ago after a double lung transplant. I now donate to the Alpha-I through the CFC to help others who have the same condition."

"We are really looking to increase our numbers

this year," said Capt. Charles Knapp, CFC project officer. "We are trying to increase the number of CFC representatives on base, so that there is one in each section. I would also like to see the participation of traditional reservist increased because last years campaign really lacked the Reservist support."

Last year the 911th hosted various fundraising activities like a charity breakfast and donation cans placed in sections for donations. The goal is to have a 100 percent contact on this so everyone has an opportunity to donate, said Capt. Knapp.

The CFC program offers deployed members an opportunity to donate at their deployed location overseas during the CFC campaign dates.

"Hopefully we can raise enough donations to eventually start a 911th CFC charity that would be accessible by Com-

manders and First Sergeants to help out Airmen in need at the 911th AW, said Capt. Knapp.

The CFC officials estimate that one fourth of all federal employees or their dependents will benefit from the CFC charities this year. To find out more information on becoming a CFC section representative, contact Capt. Knapp at (412) 474-8515. To find more information on the CFC organization check out their website at [www.opm.gov/cfc](http://www.opm.gov/cfc).



## Annual CFC kicks off

RANDOLPH AIR FORCE BASE, Texas -- The 2007 Combined Federal Campaign runs for six consecutive weeks Sept. 1 through Dec. 15 for both continental United States and overseas bases.

The Local Federal Coordinating Committee will establish exact dates and campaign goals in each geographic area; this information will be available through installation CFC project officers.

Last year, federal employees and military personnel donated more than

\$271.6 million to the CFC. Contributions can be in cash, check or by payroll deduction.

Military and civilian personnel who are deployed or will be deployed during the campaign will participate in the overseas CFC at their deployed location where they will have access to the same national and international charities. Those people who wish to donate to local charities may donate to charities at the deployed location, or if married, they may obtain a spousal CFC power of attorney to complete local contribution forms at their

home base.

The CFC was established in 1961 and is the largest workplace charity campaign in the country. This annual fall fund-raising drive allows nearly 4 million federal employees and military personnel to contribute to thousands of local and national nonprofit organizations.

On average, one in four federal employees or their dependents will benefit from the CFC charities this year alone, according to CFC officials. Donors may designate which charities receive their money by filling out a pledge card.

# TEN THINGS TO HELP ENSURE YOUR ABSENTEE VOTE IS COUNTED

(1) Start by contacting your Unit/Embassy/Organization Voting Assistance Officer for help in absentee registration and voting.

(2) Visit the Federal Voting Assistance Program's website at [www.fvap.gov](http://www.fvap.gov) for information on the absentee registration and voting process.

(3) Ensure that you have applied for your absentee ballot using the hard or on-line versions of the FPCA.

(4) Make sure your local election official has your current mailing address.

(5) Sign and date all election materials.

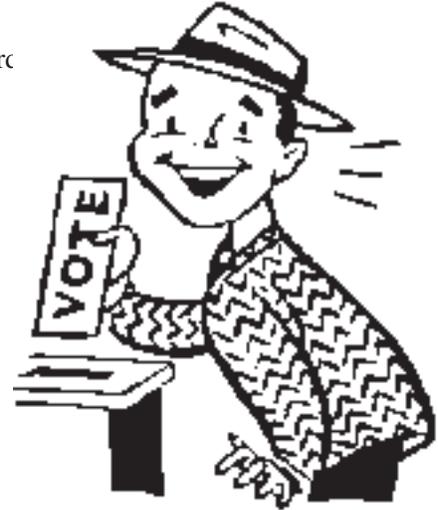
(6) Fulfill your state's witness/notary requirements (if required).

(7) Ensure that your ballot or FPCA is postmarked.

(8) Register to vote and request your ballot in a timely manner - not later than September.

(9) VOTE - mail your ballot not later than October 15th of the election year.

(10) Use the Federal Write In Absentee Ballot if you are overseas and your State absentee ballot does not arrive in time to be mailed back by the state's deadline.



## October:

### More than just Halloween

- Filipino American History Month
- National Breast Cancer Awareness Month
- National Domestic Violence Awareness Month
- National Disability Employment Awareness Month
- October is the most common birth month, along with July
- In Latin, octo means "eight".
- October 5, 1914, World War I-first aerial combat resulting in a kill.

# National Disability Employment Awareness Month: meet Carolyn Wilson

by Col. Anne Manly  
911th Aeromedical Staging Squadron

Carolyn Wilson is the Administrative Assistant for the 911th Aeromedical Staging Squadron. Carolyn is well-known throughout the squadron for several reasons. First, she consistently provides outstanding service to all the members of the wing and secondly, at 4 feet tall, she gets your attention.

This short powerhouse has some insight that will be helpful when working with individuals with disabilities. To be world-wide deployable, Air Force Reserve members are free of disabilities. The following question and answer interview with Carolyn may provide some needed insight to enhance work place interactions.

***Carolyn, what would you like to tell members of the wing about being disabled?***

To be honest, I do not see myself as I believe others do. My mind and heart work the same as everyone else. I understand many things and have feelings just like everyone else. I think at times people do not know what to say to people with disabilities. I can say for myself that I appreciate honesty and I also enjoy humor. It is best if people are real in their interactions with me. I find it helpful if people just ask questions than to try to dance around the subject, for instance of my height.

***What is your impression of members of the work force when they meet a newly assigned member with disabilities?***

Some employees make the newly assigned person feel welcome. Other people seem to be afraid because they are inexperienced with people with disabilities. In other words they are afraid of the unknown. They don't need to be afraid. They just need to talk to individuals with disabilities as they do others. We like to talk and share just as other members of the work force do.

***How are things working at the clinic?***

The ASTS staff has been wonderful. They have made minor modifications so that I can reach certain items and lowered the rack to hang my jacket.

***Please tell us about your license plate.***

Well, remember the movie, "Willie Wonka and the Chocolate factory?" There were short people in there called the Oompa loompa. So I decided to have my license plate be Oompa. It really gets a chuckle out of people who see it.



(photo by Senior Airman Jamie Perry)

Carolyn Wilson is the Administrative Assistant for the 911th Aeromedical Staging Squadron

***What would you like to tell the readers about your disability?***

I believe that it is important for me to educate others about the proper terms to use when referring to people with this disability. Use of the word "midget" is considered highly offensive. We prefer to be called little people and dwarfs.

***What is the most important thing you want to be certain that everyone knows about disabled employees?***

Please realize that the physical disability is just a small part of who I am. For the most part, I am a person who thinks and feels like everyone else. I enjoy belonging and being treated as an equal member of the work force.

October is National Disability Employment Awareness Month. In 1945 Congress designated a week which was expanded to a month in 1988. This month-long observance is designed to recognize the contributions of workers with disabilities and stress the need for continued efforts to improve employment opportunities for people with disabilities

## Stop, *Listen* and Learn... develop your skill

by Mr. Terry Stuart  
Family Readiness Center

Listening is a skill that can make you wealthy, happy and effective in life. Many years ago I was listening to a tape done by a motivational speaker that described the importance of listening. He was at a dinner seated beside a rather talkative lady who after a brief introduction proceeded to tell him story after story of her life. He spent the evening listening to her as she described one set of circumstances after the other.

Throughout the evening he never really had the opportunity to talk about himself. At the end of

the evening she smiled and told him he was one of the most interesting people she had ever met.

You do not need to be counselors or clergy to take up the art of listening. It is a skill that can pay great dividends to you. Active listening means you are engaged in hearing not only what is being said, but also what is left unsaid all the while paying attention to how it is being said. On top of that it requires the additional skill of remembering and recalling the content and perhaps even relating it to other circumstances you have encountered in life. It can also involve paraphrasing what is being said to clarify what you think you heard. All in all listening can be a

very interesting thing to do and is far from being a passive activity.

Being a good listener can preserve your marriage, it can get you promoted it can even be paired up with other knowledge to be the basis of a business like consulting. It can make any boss happy to know they are being listened to and that you are producing the desired results. It makes you more effective by not doing work that is unneeded while tackling your bosses' priorities. Top sales people and top managers are nearly always good listeners. They earn more income than people who do not listen. Besides, it is always an advantage to be an interesting person.

### BLAST FROM THE PAST...

**JOIN US FOR A  
WEEKEND** PER MONTH  
**911 TACTICAL AIRLIFT GROUP**

GREATER PITTSBURGH INTL APRT , PA

Many SuperExciting Benefits

VOCATIONAL TRAINING

EXTRA MONEY  
NEW FRIENDS

Call Collect

**264-5000**

EXT 237



Serve in Your Local  
AIR FORCE RESERVE

Reserve Recruiter  
911th TACTICAL AIRLIFT GROUP  
Greater Pittsburgh International Airport, Pa. 15231  
Please send me more information on the Air Force Reserve Associate Program.

Name \_\_\_\_\_ Address \_\_\_\_\_

(Please Print)

City \_\_\_\_\_ State \_\_\_\_\_ Zip \_\_\_\_\_

Veteran \_\_\_\_\_ Military Specialty \_\_\_\_\_ Non-Veteran \_\_\_\_\_

Please call me at: Phone \_\_\_\_\_

Harking back the days of Willie Stargell and Dave Parker, pictured above is a historical 911th advertisement taken from a 1974 Pittsburgh Pirates official scorebook.

# News Briefs

**1st Winter Wonderland Ball:** Dec. 1, 2007

- Semi-formal/formal evening attire
  - 6 p.m.-7 p.m. cash bar
  - 7 p.m.-8 p.m. White Christmas Buffet
  - 7 p.m.-12 a.m. D.J., Dancing and Fun!
  - Cost: \$30.00 per person
- POC: Capt. Dunn, MSgt. Gerst, SSgt. Rock

**Base Chapel: New Hours**

- Protestant Services:  
Saturdays: 11:30 a.m. -12 p.m.  
Sundays: 1 -1:30 p.m.
- Catholic Services: Saturdays ONLY  
Reconciliation: 2:45- 3 p.m./Mass: 3 – 3:30 p.m.

**Legal Office: Business Hours Change**

Business Hours:  
8-11 a.m. Saturdays & Sundays of the UTA.

**Note and reminder:**

- *Last Will and Testaments* will not be processed on the same day of your request. Last Will and Testaments will be processed as they are received. This requires coordination of Attorneys, witnesses and the executor/executrix.
- *Power of Attorney* will be processed on the same day the client comes for legal assistance within the prescribed hours mentioned above.

**Medical Clinic construction:**

- The Medical Training Facility west entrance located under existing canopy will be closed and barricaded for the duration of construction project. When using the Medical Training Facility please park in lot C and use the front entrance which faces this lot.  
- Also, please be cautious around construction cross traffic on Brown Street between the Staging and Construction Areas

**911th SERVICES**  
*Combat Support & Community Service*

# September Events Calendar

	SUN	MON	TUE	WED	THU	FRI	SAT
<p><b>Out to LUNCH!</b></p> <p><b>What's Going On This Month</b></p> <p><b>September 11th</b> 1.5 Run/Walk at the Fitness Center 1130</p> <p><b>September 27th</b> 2 Man Dodge Ball Fitness Center 1130</p> <p><b>September 20th</b> Membership Breakfast Free 0630-0830</p> <p><b>September 27th 1730 2030</b> Mongolian BBQ Reservations Requested</p> <p><b>Contact Us</b> Club Cargo Bay 1275 Rocky Ln Coraopolis, Pa 15108 412-474-8227</p>	<p></p> <p><b>Check out our new bar menu</b></p>	<p><b>CLUB CLOSED Labor Day</b></p>	<p><b>Services Super Steelers Frenzy</b> Free Food for Club Members \$6.00 for Non Members Sept 9, 16, 23, and 30 Games</p> <p>1.5 Run/Walk Fitness Center 1130 Lunch Buffet Pasta Station</p>	<p>Welcome Marines Lunch Buffet Mexican</p>	<p><b>This week is National Waffle Week. Get One at Perksburgh</b></p>	<p><b>Happy Hour 5-7</b> Lunch Buffet Land &amp; Sea</p>	<p><b>1 Club Membership Drive start 1 October! 6 months free dues</b></p> <p>911th UTA</p>
	<p>2</p>	<p>3</p>	<p>4</p>	<p>5</p>	<p>6</p>	<p>7</p>	<p>8</p>
	<p>9 911th UTA Steelers vs. Browns 1:00</p>	<p>10 Book your Club Christmas Party with us CLUB CLOSED</p>	<p>11 Welcome Key Spouse Group Lunch Buffet Pasta Station</p>	<p>12 Welcome Army Corp of Engineers Lunch Buffet Home Style</p>	<p>13 Get your Theme Park Tickets at the ITT Office</p>	<p>14 Bar Menu Available Lunch Buffet Land &amp; Sea</p>	<p>15 Wedding</p>
	<p>16 Steelers Vs. Bills 1:00</p>	<p>17 Check out Oktoberfest on October 20th</p>	<p>18 US AIR FORCE ANNIVERSARY Lunch Buffet Pasta Station</p>	<p>19 Mash Trivia Day At noon At the Club lunch Buffet Mexican</p>	<p>20 Free Breakfast Membership Breakfast 0600-0800</p>	<p>21 Happy Hour 5-7 Lunch Buffet Land &amp; Sea</p>	<p>22 911th Alternate UTA Wedding</p>
	<p>23 911th Alternate UTA Steelers vs 49ers 1:00</p>	<p>24 Family Health Fitness Day CLUB CLOSED</p>	<p>25 Get a new checking account at the Credit Union</p>	<p>26 Get your Haircut at Pam's Lunch Buffet Home Style</p>	<p>27 Mongolian BBQ 1730-2030 2 Man Dodge Ball</p>	<p>28 Woman's health and Fitness Day Lunch Buffet Land &amp; Sea</p>	<p>29 Military Kemywood Day</p>
	<p>30 Steelers Vs. Cardinals 4:15</p>						

Help Save A Life Don't Drink and Drive. Ask Our Bartender About Our Designated Driver Program

# Minimizing risks can lead to improvements

by Lt. Col. Judith Patton  
911 ASTS/Chief, Health Services

Improvements can increase unit effectiveness in many ways. Work processes can be improved incrementally over time or breakthroughs can occur quickly with advances in technology. Conducting risk assessments is another way to make unit improvements. For example, drawing blood has

an inherent risk of getting a needle stick. Wearing protective gloves is a preventive technique that will reduce the likelihood of a needle stick. While all risks cannot be prevented in work activities associated with blood draws, risk management is absolutely critical for accomplishing the mission safely.

The primary goal of the Operational Risk Management

(ORM) program in the Air Force is to enhance mission effectiveness while minimizing risk. ORM is a systematic process designed to help individuals make informed decisions and prevent mishaps. The framework for defining risks is to identify, control and document hazards of work activities in order to prevent losses or optimize gains. Documenting opportunities can create opportunities for continuous improvements that will benefit mission capability. Refer to the Air Force Pamphlet 90-902 or contact the Wing Safety Office for more information about how to assess risks and use ORM to improve unit effectiveness. The ORM process should be integrated into all operational planning and process improvements. Get everyone involved in your squadron now!

## PROMOTIONS



Airman 1st Class Cornelius A.  
Holyfield



Staff Sgt. Robert S. Snedden Jr.  
Staff Sgt. Christian G. Adam  
Staff Sgt. Corinda A. Egley



Senior Airman Alonzo D.  
McKenzie  
Senior Airman Greg A. Matz  
Senior Airman Timothy P.  
Mobley  
Senior Airman Matthew B.  
Stephens  
Senior Airman Mark J. Stevens  
Senior Airman Brenden M.  
Stokes



Tech. Sgt. David E. Miller  
Tech. Sgt. Stephen C. Niksic  
Tech. Sgt. Wendy R. McKosky



Master Sgt. Douglas E. Connor  
Master Sgt. Philip H. Gilbert  
Master Sgt. Patrick N. Kellar  
Master Sgt. Carl M. Reitz, Jr.  
Master Sgt. James P. Donnelly

## OCTOBER

### Pay Dates

Primary: Oct. 24

Alternate: Nov. 07





# FIGHTING GLOBAL WAR WITH GLOBAL ASSETS

911 AIRLIFT WING/PA  
PITTSBURGH IAP ARS  
2475 DEFENSE AVENUE  
CORAOPOLIS PA 15108-4403

**OFFICIAL BUSINESS**

**JOIN THE  
AIR FORCE RESERVE  
TODAY**

**(412) 474-8555**

**OR**

**1-800-217-1041**